HUGH D. LITTLE

FOUNDER

Hugh established Capital Associates in 1983. Previously, he was President of Southland Investment Properties, Inc., a firm that developed, leased, and managed commercial real estate in Dallas, Texas. At Southland, he developed over 1.5 million square feet of office space and left another 1.3 million square feet (four buildings) under construction.

Hugh's extensive experience covers all phases of development. He served as Senior Vice President of Southland Real Estate Resources, providing review and consultation for multi-family and single-family developments. As Southeast Development Partner with Dallas-based Drexel Properties, he helped develop apartment complexes in the Raleigh/Durham area, including Barton's Landing and Barton's Ridge in Raleigh. He also served as Director of Mortgage Financing for the apartment construction program of Monumental Properties in Baltimore, Maryland, and worked in the development of approximately 4,000 apartments in 14 communities across five states. Additional experience includes construction of three dozen single-family homes.

Hugh served as an officer of the U.S. Navy Civil Engineer Corps for three years. His professional affiliations presently include service on the Board of Directors of Cary Academy and the Downtown Raleigh Alliance as well as past service on the National Board of Directors and the Office Development Forum for NAIOP. Hugh also served on numerous other boards in the past including The Greater Raleigh Chamber of Commerce, the Cary Chamber of Commerce, Cary Visual Arts, the College of Humanities and Social Sciences at N.C. State, and Communities in Schools. Hugh is a full member of the Urban Land Institute with past participation on the Small Scale Development Council. Education in grades K-12 is a major interest and focus of great concern for Hugh with many of his civic activities centering around educational programs.

Hugh earned a BS in Civil Engineering from the Georgia Institute of Technology and an MBA from Georgia State University. He is a licensed Real Estate Broker in North Carolina, South Carolina, Virginia, Georgia and Tennessee.

Contact Hugh Little by email at hlittle@casso.com.

C. MEADE RHOADS

ASSOCIATE PARTNER Meade joined Capital Associates in January 2003 to open the Northern Virginia Regional Office located in Alexandria, VA.

Prior to joining Capital Associates, Meade worked at The Bozzuto Group, a full service regional real estate development company located in Greenbelt, Maryland. While at Bozzuto, Meade participated with varying levels of responsibility in the development of approximately \$185 million of development projects. When Meade left Bozzuto, he had profit and loss responsibility for the development, construction, marketing and stabilization of projects under construction totaling \$90 million.

Meade has developed nearly 2,000 residential homes including 1,096 Class A garden apartment homes, 112 Class A mid-rise apartments, 223 Class A mid-rise apartments specifically designed for senior citizens, 157 conventional townhomes, 159 two-over-one townhomes, and 274 Class A manor style apartments.

Before joining Bozzuto, Meade worked at United Dominion Realty Trust, Inc., a national Real Estate Investment Trust headquartered in Richmond, VA. At United Dominion, Meade's primary responsibilities related to improving the financial performance of existing portfolio properties on an individual and collective basis. He also provided research for modifications to United Dominion's acquisition policy regarding properties financed with tax-exempt housing bonds.

Meade is a member of The Real Estate Group in Washington DC and the Washington DC District Council of ULI serving on its Membership Committee. He is active in the Northern Virginia Chapter of NAIOP and was appointed to the National Urban Redevelopment Forum. Meade also served as past President Elect of Christmas in April in Richmond.

Meade received his Bachelor of Science from Elon University, in Burlington, North Carolina and his Masters in Business Administration in Real Estate Development from The George Washington University in Washington DC. He is licensed to practice Real Estate in Virginia. Meade and his wife Janie, married since 1993, are both Richmond, Virginia natives. They currently live in Alexandria, Virginia.

Contact Meade Rhoads by email at mrhoads@casso.com.



FRANK P. BAIRD

ASSOCIATE PARTNER Frank joined Capital Associates in 1986 as an Associate Partner. He is responsible for brokerage and project administration, and contributes to the development of new ventures. In addition, he serves as the local asset manager for the Two Hannover Square complex in downtown Raleigh. He is active in the Washington, DC and Northern Virginia markets.

Frank's experience includes the development and direct responsibility of more than 3,000,000 square feet of office and warehouse space and brokerage transaction values in excess of \$200 million. Before joining Capital Associates, he served as Vice President and Office Development Partner for Southland Investment Properties, Inc. in Dallas, Texas. In this capacity, Frank developed several buildings in the Las Colinas area, the largest of which is The Towers at Williams Square, a \$220 million office and retail complex.

Frank has negotiated loans of more than \$400 million with all the major banks in our area as well as many permanent lenders. These lending relationships include Principal Financial Group, TIAA (Teachers Insurance & Annuity Association), and the Prudential Life Insurance Company. Other partnership relationships include the Church of England (now merged with AEW), Assurant Asset Management, and the Medical Mutual Group. In addition to his development responsibilities, Frank's brokerage clients include Exide Electronics, Medic Computer Systems, Motorola, Federal Express, American Airlines, McDonalds, Nationwide Insurance Company, Caterpillar, and a number of smaller companies.

At present, Frank is a board member of Capital City Club. He is the past Chairman of the Downtown Raleigh Alliance and member of the executive committee. Since he has been in Raleigh, Frank has served as the president of the Research Triangle Park chapter of NAIOP (National Association of Industrial and Office Properties), served on the board of the Triangle Area Building Owners Association, Vice Chairman of the Downtown Raleigh Alliance, Vice Chairman of the City of Raleigh Appearance Commission, and on the building committees of White Memorial Presbyterian Church and the Carolina Country Club. In Dallas he served on the board of The 500, Inc., an arts fund raising group, and the Dallas Opera. Frank and his family are members of White Memorial Presbyterian Church where he serves as an Elder.

While working in Dallas, Frank received his M.B.A. from the University of Dallas. He received his B.A. in Finance from the University of Texas in Austin. Frank holds real estate brokerage licenses in North Carolina, South Carolina, Tennessee, Texas, and Georgia.

Contact Frank Baird by email at fbaird@casso.com.



JAMES R. WHITED, III

CHIEF FINANCIAL
OFFICER

M.I.S. DIRECTOR

Jim joined Capital Associates in June 1990 and is responsible for all accounting and financial reporting, information systems, banking relationships and tax planning.

Jim's prior experience in commercial development includes eight years as Vice President/Finance for The Adams Bilt Company in Raleigh. He managed all financial areas of the company, including accounting and financial reporting, construction and development loan administration, arranging permanent loans on income properties, data processing and income tax planning.

Jim also spent six years with the international accounting firm of Peat Marwick Mitchell & Co. in Raleigh, joining their management group in 1978. A member of the audit department, his client responsibilities included real estate and construction, retailing and fast foods. He served as incharge accountant and manager on the Raleigh office's largest audit client.

His professional affiliations include membership in the American Institute of CPAs, the North Carolina Association of CPAs and the Triangle Chapter of CPAs.

Jim earned a Bachelor of Science Degree in Accounting, with honors, from Virginia Polytechnic Institute in Blacksburg, Virginia. He is a licensed CPA in the State of North Carolina.

Contact Jim Whited by email at jwhited@casso.com.

HAROLD W. (HARRY) BOWLES

Project Manager Harry joined Capital Associates in 1999, after assisting Capital as a project management consultant on specific development projects during portions of 1998 and 1999. He has responsibilities that include new venture analysis, land acquisition, and project management.

Following four and a half years of service in the U.S. Naval Nuclear Power program as a submarine engineering officer, Harry joined Carolina Power and Light, where he held various management positions in the company's engineering and generation divisions. Specifically, he served as Director of Nuclear Safety at the Shearon Harris Nuclear Plant; as Assistant to the Chairman/President of the company; and as the company's most senior engineering and technical manager for fossil and hydroelectric generating support. In this latter position, the team under his management was responsible for generating plant construction refurbishment projects with annual budgets in excess of \$100 million. Following his tenure at CP&L, Harry spent two years as a technical management consultant. During this time he worked with the senior management teams of numerous nuclear generating stations in the U.S. and Canada.

Harry has been active in the Raleigh community as a member of the Board and Executive Committee of the Capital Area YMCA; as Chairman of the Eastern Carolinas Section of the American Nuclear Society; as a founding Board member and officer of the Triangle Chapter of Trout Unlimited; and as a youth league coach. He and his family are members of Hudson Memorial Presbyterian Church, where he has served as a Deacon, Elder, and chairman of various boards and committees.

Harry earned a B.S. Degree, with honors, in Physics-Engineering from Washington and Lee University, and a Master of Economics Degree from North Carolina State University. He is a Registered Professional Engineer in the state of North Carolina, and is also a licensed real estate broker in the state of North Carolina.

Contact Harry Bowles by email at https://doi.org/10.1007/journal.org/



JACK DAVENPORT

DIRECTOR OF PROPERTY MANAGEMENT

ASSOCIATE PARTNER Jack joined Capital Associates in May 1992 to manage the real estate portfolio. He compliments the management team with over 30 years of diverse property management experience.

Jack began his career with Monumental Properties in 1973, where he was Southeastern Divisional Vice President. Jack was later instrumental in the development of a subsidiary company, Magna Properties, whose goal was to inventory land as well as develop apartments and oceanfront condominiums in Florida. He later joined Krupp Realty, a national syndicator, in 1982 as the Director of Property Management. During his eight-year association with Krupp, Jack became a partner and was directly involved with their real estate acquisitions as well as property management. Spread throughout 20 different states, he was responsible for a real estate portfolio of office, retail, and apartments valued in excess of \$600,000,000.

Jack comes to Capital Associates most recently from Belmont Equities, a Boston-based developer/manager, where he was President of the management company.

Jack received his BA from the University of North Carolina in 1969, where he was also the co-captain of the football team. Upon graduation, he served in the U.S. Army and is a veteran of the Vietnam Military Service.

Contact Jack Davenport by email at jdavenport@casso.com.

THOMAS R. Huff

PROJECT MANAGER

ASSOCIATE PARTNER Tom joined Capital Associates in 1985 and is responsible for leasing and marketing, economic analysis, financing, land acquisition, design and construction of new properties. He also serves as asset manager for properties in which he is a partner. Tom is currently managing the development of Tryon Office Center Phase II.

With Capital Associates, Tom has managed the development of the following projects: Medical Plaza at Rex (Raleigh), Tryon Office Center Phase I, Rex Cary Medical Office Building, second office building for the Motor & Equipment Manufacturers Association (MEMA), 1400 Crescent Green office building, 14001 Weston Parkway "flex" facility, 4201 Lake Boone Trail medical office building, "flex" facility for ABB Power T&D Company, expansion and renovation of Gregory Poole Equipment Company, office and training center for the Instrument Society of America, 13000 Weston Parkway "flex" facility, retail store for Borders Books & Music, manufacturing facility for ABB Power T&D Company, office headquarters for the Motor & Equipment Manufacturers Association, clinical laboratory for SmithKline Beecham Clinical Laboratories, office headquarters for Trans World Radio, lodge facility for Trans World Radio, 130 Edinburgh South office building, analytical laboratory for Industrial and Environmental Analysts, The Summit office building and 125 Edinburgh South office building. Projects have ranged from \$2.3 to \$21 million in value, and one to three years in duration. They are located in North Carolina, Florida and Virginia.

Tom brings to Capital Associates a strong background in design and development, as well as substantial experience planning high-quality office, hotel and residential properties. He has worked in Atlanta for the firm of John Portman and Associates, one of the premier architect-developers, and other professional firms in Boston and Philadelphia. He was also a member of the development team at Seabrook Island, a luxury resort island near Charleston, South Carolina, and designed resort homes on Kiawah Island.

Tom received a Bachelor of Architecture from Auburn University and a Master of Architecture from The Harvard Graduate School of Design. He has been certified by the National Council of Architectural Registration Boards, is registered as an Architect in North Carolina, and a member of the American Institute of Architects. Tom also holds an MBA from The Wharton School at the University of Pennsylvania. He is licensed as a Real Estate Broker in North Carolina.

Contact Tom Huff by email at thuff@casso.com.



STEPHEN P. PORTERFIELD

PROJECT MANAGER

ASSOCIATE PARTNER Stephen joined Capital Associates in 2001. Stephen's responsibilities include development of new projects, investment sales, and brokerage and leasing work for selected clients. In addition, Stephen serves as the asset manager for the 890,000 square foot Keystone Technology Park.

Stephen's most recent activity includes the direct responsibility for the acquisition, and equity and debt placement of two different properties totaling \$121 million. The larger of these two being the \$100 million acquisition of the Keystone Technology Park in Research Triangle Park in 2006. Whether representing a buyer, seller, tenant or owner, Stephen's work as a developer provides him insight that works to the benefit of his clients.

Prior to joining Capital, Stephen spent 8 years in real estate lending as a Vice President at Wachovia Bank, NA in the Raleigh-Durham area. During his tenure at the bank, Stephen performed the financial analysis, construction management, and lending negotiations for projects he financed. Stephen's extensive knowledge of the financial components of deal structuring, debt, and equity serves to benefit his clients. Stephen also has significant experience in negotiating loan terms and documents providing Capital with an added resource for acquiring debt. As a developer, Stephen has negotiated over \$100 million of debt.

Stephen is a past President of the Research Triangle Chapter of NAIOP (National Association of Industrial and Office Properties) and continues to serve on the Board of Directors. Stephen also serves on NAIOP's national Tax and Finance Committee. He is a past member of the Board of Directors for the TCC (Triangle Community Coalition) and is on the Board of Directors for Neighbor to Neighbor, an inner city non-profit. Stephen is a guest lecturer of real estate development at the Kenan-Flagler Executive MBA Program (UNC). He is a member of the NCCBI (North Carolina Citizens for Business and Industry) and has served on its Education Committee.

Stephen received a Bachelor of Arts Degree in Economics from the University of North Carolina at Chapel Hill. He is a licensed Real Estate Broker in the State of North Carolina.

Contact Stephen Porterfield by email at sporterfield@casso.com.



Paul Schwarzenberg Senior Project Manager

Education:

BS/1984/Civil Engineering/University of Maryland College Park

Years with Firm:

4 years

Qualifications:

Mr. Schwarzenberg has over 17 years of construction experience. He has extensive experience in large commercial development as well as municipal and civil (infrastructure) construction activities. He has experience managing projects from planning through occupancy. As Project Manager, Mr. Schwarzenberg will be responsible for managing the day-to-day pre-construction activities, as well as, the actual construction of the project in strict accordance with the plans and specifications. Mr. Schwarzenberg, with the participation of the Project Executive, will act and make decisions in matters affecting planning, procurement, labor, supervision, personnel, cost, safety, quality assurance and records.

Experience:

First Mariner Bank Headquarters, Baltimore, MD

Senior Project Manager providing CM at Risk with GMP services for the new Canton Crossing development in Baltimore. Canton Tower II, a 510,000 SF, 17-story office building will be the signature building of the campus and will be the headquarters of First Mariner Bank. The tower is the first of several buildings in the waterfront development, which is planned to include shopping centers, hotels, condominiums and a new Baltimore City cruise ship terminal, and marks a significant milestone in the redevelopment of the Canton area.

Human Genome Sciences, Rockville, MD

Senior Project Manager for the this major biotechnology Research and Development client in Rockville, Maryland. Their planned 600,000 square foot new corporate headquarters and principal R & D complex consists of three buildings and a major parking structure. The three-building complex includes connecting wings, an atrium, public space, a 250-seat auditorium, administrative space and nearly 400,000 square feet of contemporary, flexible laboratory space and manufacturing space. The R & D space is comprised of 65% lab space and 35% administrative/support space.

University of Maryland Comcast Center Arena and Parking Garage #4, College Park, MD

Assistant Superintendent for the new, \$107 million replacement of Cole Field House on the College Park campus. The functions that currently exist in Cole Field House will be relocated to the new Comcast Center Arena, including training facilities for: men's and women's basketball, wrestling, gymnastics, volleyball and tennis. One feature that will be incorporated into the new arena to help retain the feel and competitive advantage of Cole will be the barrel roof. Construction began in April 2000, finished in September 2002. The project consisted of constructing a new 450,000 SF, 17,000 seat basketball arena with unobstructed views, 12 VIP suites, a Terrapin Club (400 standing), practice gyms and training rooms, locker rooms, class and study rooms and storage space. The new arena houses modern concession and restroom facilities, state-of-the-art score/video boards; TV monitors, press and TV broadcast facilities and visiting team facilities. The arena also includes new Athletic Department offices and a semi-attached 1,200-car concrete parking garage and pedestrian bridge.

Delaware Department of Transportation, New Castle, DE



Estimator for the conceptual estimates and CPM schedules. Mr. Schwarzenberg provided estimates and schedules that were to be used in bidding documents for the interchange and utility project by consulting with local contractors and utility companies.

Anne Arundel County Courthouse Expansion, Annapolis, MD

Estimator in providing owner and design estimates, schedules, constructibility reviews and VE studies to be used in establishing bidding documents for this courthouse expansion.

National Airport, Alexandria, VA

Project Manager for the conversion of an airplane hangar into a passenger terminal. Mr. Schwarzenberg worked closely with the Airport authority, airport vendors, owner and architect to coordinate the timely completion, to allow for the airline to relocate prior expiration of their lease.

Maryland State Aviation Administration, Baltimore, MD

Project Manager for the New Pier D/Y terminal. Mr. Schwarzenberg coordinated the design of the architect/engineer with the project schedule to complete this design-build fast track project ahead of schedule and under budget. Mr. Schwarzenberg also developed all cost control systems to meet the owner needs.

Sussex County, Delaware, Sussex County, DE

Project Manager responsible for leading the program management team in master planning for the design and construction of a fast-track wastewater project the West Rehoboth expansion of the Dewey Beach Waste water treatment plant.



Mark A. Luria, CCM Project Executive

Years of Experience: 22 years

Years with Gilbane: 8 years

Educational Background:

BSCE/Civil Engineering/University of Virginia

Mr. Luria has more than 22 years experience in the construction and real estate industry. He started his career as a developer and owner's representative, building experience in real estate transactions, financing and processes, and construction of projects ranging from infrastructure to large commercial buildings. Within the last ten years in general contracting and construction management industry, he brings a unique mix of experience and perspective to the team. As such, he has a proven ability to deliver landmark facility renovations for major institutional and public clients in the Washington, DC region, as well as complex new construction projects. Certified by the Construction Manager Certification Institute, Mr. Luria has a solidly documented background in managing all phases of the construction process successfully, from design and procurement through construction.

First Mariner Bank Tower and Central Utility Distribution Center, Baltimore, MD

Project Executive for a \$55 million, 17-story, 500,000 SF office tower and \$8.6 million central utility distribution center for Hale Properties in Baltimore's Inner Harbor.

The First Mariner Bank tower is the first of several buildings in the waterfront development, which is planned to include shopping centers, hotels, condominiums and retail stores, and marks a significant milestone in the redevelopment of the Canton area of Baltimore. The over 300 foot building is constructed of structural steel atop 320 two-ton precast concrete piles with massive pile caps. Clad in brick-inlayed precast panels and green-tinted glass, the building will be topped by a standing seam metal roof, and provide its tenants with some of the most unique views of the Baltimore's Inner Harbor, Fort McHenry and the city skyline.

Adjacent to the building, Gilbane constructed a separate \$8.6 million Utility Distribution Center reinforced concrete structure. Construction was carefully coordinated with follow-on mechanical and electrical contractors installing the chilled water, steam and power generation plant for the entire campus.

Federal Office Building, New York and Florida Avenues, NE Washington DC

Project Executive for a new Federal Building consisting of approximately 400,000 square feet, as well a multiple levels of underground parking. This new facility, designed and constructed for one of the Federal government's security enforcement agencies, is a signature designed campus of three towers connected by an enclosed central atrium. Cutting-edge security measures and technologies have been incorporated into the design and construction, providing unique challenges, which most likely will become more and more common in projects of this nature.

U.S. Capitol Visitor Center, Washington, DC

Project Executive for the new Capitol Visitor Center (CVC). The site is located below the existing grade and the visitors will enter this facility for a clear educational experience of the Capitol. The pCVC offers historic opportunity to create a lasting legacy honoring the Capitol and



our government. The construction cost is \$450 million. The building will encompass approximately 600,000 square feet on three levels, which includes 174,000 square feet of adjacent unfinished space.

General Services Administration, Department of Justice Main Justice Building Renovation, Washington, DC

Project Executive for CM At-Risk services for this \$150 million, three-phase historic restoration/modernization of the Main Justice Building. This six-year project includes 1,237,000 SF of extensive upgrades to office, conference and archival and administrative space for this landmark 1930's building. Gilbane instituted a detailed pre-construction and bidding program designed to address the multitude of unforeseen construction elements inherent in this occupied renovation program. The work has been designed and phased to allow over 2,000 federal employees to continue operations in the structure. The Department of Justice's extensive art collection is being protected, or removed, stored and reset as appropriate throughout the course of the project. The building's historic building fabric has been carefully documented and is being faithfully restored by artisans. The first phase of the work was completed on schedule with major additions to the original scope; the second phase of construction is currently underway.

Northern Virginia Community College Bisdorf Renovation & Expansion, Alexandria, VA

Project Executive for expansion and renovation of the Bisdorf Building located on the Alexandria campus. The design includes a new 75,000 square foot addition to the building and renovation of 22,000 square feet of space in the existing Phase I and Phase II buildings. Mark led the preconstruction effort that has resulted in a GMP below the \$20 million budget.

George Mason University PE Building Expansion and Renovation, Fairfax, VA

Project Executive for the \$22 Million renovation and expansion of the PE Building. The project includes renovation of the existing building as well as an addition that will double the square footage of the facility. Project components include health, fitness and strength training center, a new gymnasium for mixed recreation use including squash and racquetball courts.

MC Terrell Elementary School, Washington, DC

Project Executive for this \$500,000 summer renovation project. Renovations included mechanical and plumbing upgrades and interior improvements.

HD Cooke Elementary School, Washington, DC

Project Executive to provide CM at Risk services for the modernization of this \$18 Million, 90,000 SF elementary school. The project will include construction of an addition to provide a combined cafeteria/auditorium and classrooms.

Union Station Parking Garage Expansion, Washington, DC

Project Executive for a new 1,000 parking space addition to existing parking structure at Union Station. This post-tension cast-in-place concrete structure will be clad in architecturally finished precast and decorative stainless steel perforated panels, with an element of curtain wall. The project includes a new elevator, traffic signalization, H Street bridge strengthening, and restoration of the existing structure as well. Unique challenges include coordination with daily AMTRAK train operations in and out of Union Station.

Capital One, Richmond, VA

Project Executive for major MEP, security and life-safety upgrades to an operating mission critical facility. Responsibilities include planning, sequencing and supervising sensitive and confidential security, life safety and limited MEP demolitions and reconstruction activities while this 24/7 operations center is fully operational and occupied.

United States Naval Academy, Naval Lodge Renovation and Expansion, Annapolis, MD



Project Manager for this careful restoration, upgrade and expansion of the landmark Naval Lodge, including residential, conference and training facilities for visiting Command Staff and Faculty visitors to the Academy. This facility was occupied and operational during construction and required extensive MEP and life safety planning before construction.

Hampton Roads Center West, Hampton, VA

Senior Project Manager for construction management At Risk services for two warehouse projects for Craig Davis Properties. The first 258,000 square foot building, which was completed in a record 129 days, is occupied by Gateway, manufacturer of personal computers, along with several of its vendors. The building has a mezzanine level located on the east side of the building. The mezzanine level is 26,000 square feet, which will contain the office area for the building. The floor slab for the building sets approximately 4' above exterior pavement grade. Due to poor soil, conditions the building pad and surrounding site must be undercut up to 18" from the existing sub grade and filled with engineered fill. The building structure consists of steel columns, girders, and bar joists within the exterior skin of precast panels. The roof, draining to the west side of the building, will consist of mechanically fastened EPDM with 2" insulation board. Electrical, mechanical, and fire protection were all constructed and installed in a design-build approach.

Ordnance Road Detention Center, Glen Burnie, MD

Project Manager for a new two-story 411-bed minimum security, direct supervision detention center. The facility is constructed of concrete masonry units with metal trusses and a pitched roof. It required extensive site work, a sophisticated security system and multiple phases on this occupied detention site. Services for the project include coordination of multiple prime contractors, on-site inspections of work-in-place, monthly project controls, including review of pay requests, monthly schedule updates and confirmation of outstanding action items.



Allan Beaulieu General Superintendent

Years of Experience:

30 years

Years with Gilbane:

3 years

Educational Background:

Operating Stationery Engineers Technical Training

Representative Project Experience:

U.S. Capitol Visitors Center, Washington, DC

Senior Superintendent for the new Capitol Visitor Center (CVC). The site is located below the existing grade and the visitors will enter this facility for a clear educational experience of the Capitol. The pCVC offers historic opportunity to create a lasting legacy honoring the Capitol and our government. The construction cost is \$450 million. The building will encompass approximately 600,000 square feet on three levels, which includes 174,000 square feet of adjacent unfinished space.

Patent & Trade Office Headquarters, Alexandria, VA

Senior General Superintendent for the new \$500 million Patent & Trade Office Building development. The PTO complex was built in a campus environment that was comprised of six buildings, parking garage, full-service cafeteria, day-care center. This was the largest federal project ever built at one time.

600 13th Street, Washington, DC

Senior Superintendent for a new \$26 Million, 12 story Class "A" office building with 3 stories of below-grade parking and tenant fit-out for a law firm.

1919 Pennsylvania Avenue, Washington, DC

Senior Superintendent for a \$15 Million, 8 story building renovation project. Renovation included updates to the life safety systems, HVAC system and stair and elevator shaft pressurization systems, along with ADA code compliance modernization and main lobby renovation.

1501 I Street Renovation, Washington, DC

Senior Superintendent for an \$18 Million 12-story Executive Office Building. The project included update to the HVAC systems, life safety system, fire control room, new fire alarm system, emergency generator, elevator recall and new sprinkler system for lobbies, ore are and fire pumps.

6 St. Paul Tower, Baltimore, MD

Project Superintendent for a \$25 Million 26-story office building of tenant fit-out for the State of Maryland.

Postal Square, Washington, DC

Area Superintendent for a \$110 Million landmark design-build project. Project included extensive restoration of the historical lobby, postmaster's office and all windows.

ICC/Interstate Commerce Commission/ US Customs, Building Modernization, Washington, DC Senior Superintendent for a \$157 Million historic modernization project.



COOPER CARRY Principal-In-Charge

Education

Assisted Living Professional Program Harvard University, 1997

Master of Architecture Georgia Institute of Technology, 1977

Bachelor of Architecture Georgia Institute of Technology, 1975

Registration

NCARB

Georgia, 1980, Architecture Maryland, 1990, Architecture Virginia, 1990, Architecture District of Columbia, 1990, Architecture Florida 1999, Architecture New Jersey, 1999, Architecture Nebraska, 2004, Architecture Pennsylvania, 2004, Architecture West Virginia 2005, Architecture North Carolina, 2005, Architecture Texas, 2005, Architecture Delaware, 2005, Architecture Missouri, 2005, Architecture

Professional Associations

American Institute of Architects District of Columbia Chapter NCARB District of Columbia Building Industry Housing Committee Retail Business Development National Trust for Historic Preservation Nation Main Street Center Urban Land Institute Washington District Council Public/Private Council Main Street Speaker Forum

Visiting Critic 2004 Graduate Urban Studio Urban Housing

Catholic University of America

David Wesley Kitchens, AIA

Mr. Kitchens grew up in Atlanta, Georgia, receiving Bachelors and Masters degrees in Architecture at Georgia Institute of Technology. His graduate studies concentrated on Urban Design and pedestrian urban spaces. He participated in several AIA-sponsored Urban Design Assistance projects, making recommendations to cities for downtown redevelopment. His graduate studies included research and design of a new capital city for the state of Alaska at Willow, North of Anchorage.

The initial years of his professional practice were spent with Thompson Ventulett and Stainback, an Atlanta-based architectural firm, where he concentrated on the design and development of several urban mixeduse projects, including: Omni International Mixed-Use Center, Atlanta's Georgia World Congress Center and Hyatt Regency Hotel, San Antonio, Texas. In 18 years of service with Cooper Carry, Mr. Kitchens has led and participated in numerous architectural and urban design projects for private development and public jurisdictions. He has accepted numerous awards for his outstanding design and leadership in the development of public/private "Main Street Districts" promoting sustainable growth.

As the Principal-in-Charge of Cooper Carry's "Main Street Studio" in Alexandria, Virginia, his main objective is to assure that our quality design and services are unchallenged. On every project our goal is to collaborate and create a design that is an aesthetic and economic success; develop a memorable community environment; and promote enjoyable, long-term professional and personal relationships with clients and consultants.

Professional Experience with Cooper Carry

Public Sector Planning Studies

The Bonifant Planning Study, Montgomery County, Maryland Montgomery Hills Improvement Study, Montgomery County,

Boca Raton Downtown Redevelopment Plan, Boca Raton, Florida Sarasota Cultural District Plan, Sarasota, Florida

Columbia Pike Revitalization Plan - Visualization Study, Arlington County, Virginia

Tampa Hope VI, Tampa, Florida

City of Alexandria - Small Area Plan Review

Falls Church City Center Plan, Falls Church, Virginia

Public - Private Master Planning

Market Place at Fifth & Forbes Master Plan,

Pittsburgh, Pennsylvania

Kravis Place Master Plan: The Downtown/Uptown Redevelopment

Project, West Palm Beach, Florida

Orlando Naval Training Center Redevelopment Master Plan,

Orlando, Florida

Banyan Street Corridor Development, West Palm Beach, Florida

David Wesley Kitchens Page 2

Awards

NOVA/NAIOP 2006, Best Interiors, Tenant Space/1-14,999 square feet Cooper Carry's Alexandria, Virginia Office

NOVA/NAIOP 2006, Best Building, Environmentally Responsible/Green Construction, Award of Merit Cooper Carry's Alexandria, Virginia Office

Henry Adams, AIA Scholastic Award for Excellence in the Study of Architecture

SGF Research Grant for Urban Design Study Capital City Plan for the State of Alaska

NOVA/NAIOP Award of Merit, High Rise Category 1991 C&P Telephone Fairfax County Virginia

NAIOP Award of Merit 1998 South Florida/NAIOP Mizner Office Tower Boca Raton, Florida

ls Award -Design 2000 Mid Atlantic Masonry Design Bethesda Row Bethesda, Maryland

Excellence in Urban Design 2001 Urban Land Institute Bethesda Row Bethesda, Maryland

Precast Award Winners Fall 2001 Spotlight Industry Trends Best Mixed-Use Building

Best Block Award 2002 Congress of New Urbanism Bethesda Row Bethesda, Maryland

Excellence Award 2002 Urban Land Institute Bethesda Row Bethesda, Maryland

Residential

Bayfront, Naples, Florida Clematis Live/Work, West Palm Beach, Florida Fidelity Residential Towers, West Palm Beach, Florida Las Palmas, San Juan, Puerto Rico Porto Colleoni, Jupiter, Florida Riviera Beach (senior residential), Hallandale, Florida Sarasota Renaissance, Sarasota, Florida Seminary Towers, Alexandria, Virginia The Barrington (senior residential), Largo, Florida The Cumberland, Nashville, Tennessee Soho Apartments, Tampa, Florida East Reed Avenue, Alexandria, Virginia North Henry Street, Alexandria, Virginia Morristown Station, Morristown, New Jersey Montclair Center, Montclair, New Jersey Rosemary Lane, Sarasota, Florida Park Tower, Alexandria, Virginia The Ashby, McLean, Virginia Baltic Plaza, Atlantic City, New Jersey Georgia King Village, Newark, New Jersey Shirlington Overlook, Arlington, Virginia

Education

Forest Knolls Elementary, Silver Spring, Maryland Fredericksburg Academy, Fredericksburg, Virginia Washington Christian Academy, Silver Spring, Virginia Westminister Academy, Atlanta, Georgia

UrbanTown Centers/Retail/Residential, Office/Civic Ashbrook Town Center, Loudon County, Virginia Bethesda Retail District, & Streetscape, Bethesda, Maryland Charlottesville Town Center, Charlottesville, Virginia Crystal City Master Plan & Repositioning Scenario, Arlington, Virginia Dudrow Farm, Easton Maryland Dulles Station, Herndon, Virginia DuPont Center, Jacksonville, Florida East Bank District, Wichita, Kansas Fairfield Mixed-Use Community, Fairfax, Virginia Garrison Seaport Center, Retail/Hotel, Tampa, Florida Landerbrook Mixed-Use Development, Cleveland, Ohio Mizner Park Phases I, II, III & IV, Boca Raton, Florida Palm Beach County Town Center, Playa Vista And Vacia Talega, San Juan, Puerto Rico Queens West, Queens, New York Santacruz, Guarenas, Venezuela Southbank, Jacksonville, Florida Southpoint, Tallahassee, Florida Stratford at Leesburg, Leesburg, Virginia The Village at Shirlington, Arlington, Virginia Underground Atlanta, Atlanta, Georgia Washington Global Center, Alexandria, Virginia

David Wesley Kitchens, AIA Page 3

Awards (cont.)

NAIOP Award of Excellence - Best Smart Growth Master Plan 2003 Maryland/DC NAIOP Bethesda Row Bethesda, Maryland

NAIOP Award of Merit - Best Urban Office (Up to 150,000sf) 2003 Maryland/DC NAIOP 7235 Woodmont Avenue Bethesda. Maryland

2006 Maryland/DC NAIOP Award of Excellence for Member of the Year

Publications Architecture Mizner Park Boca Raton, Florida

New Urbanism Charter Mizner Park Boca Raton, Florida

Multi-Housing World Mizner Park Boca Raton, Florida

Urban Spaces Bethesda Row Bethesda, Maryland

Mizner Park Boca Raton, Florida

Urban Land Case Study Underground Atlanta Mizner Park

Urban Land "Hitting The Streets" Bethesda Row Bethesda, Maryland

National Building Museum Bethesda Row Bethesda, Maryland

David Wesley Kitchens, AIA

UrbanTown Centers/Retail/Residential, Office/Civic (cont.)

Royal Palm Plaza, Boca Raton, Florida Worthington Place, Delray Beach, Florida The Spectrum, Falls Church, Virginia Rockville Center, Rockville, Maryland South Main Street, Wilkes-Barre, Pennsylvania

Office Buildings & Corporate Headquarters

AT&T Atlanta Data Center Campus, Alpharetta, Georgia Atrium Building, Alexandria, Virginia Barnett Bank Corporate Headquarters, Jacksonville, Florida Blue Cross/Blue Shield 500-550 Twelfth Street Building Audit, Washington, DC

C&P Telephone Northern Virginia Headquarters, Fairfax, Virginia

Clematis Street Projects, West Palm Beach, Florida COMSAT Building Audit, Washington, DC Crystal City Redevelopment, Arlington, Virginia Decoverly Office Park, Montgomery County, Maryland Deerwood Park North, Jacksonville, Florida Dulles Station Corporate Office I & II, Herndon, Virginia

Fairview Park, Site 3 and 4, Fairfax, Virginia
General Dynamics Headquarters, Fairfax, Virginia
Gran Park at Jacksonville, Jacksonville, Florida
Kaiser Permanente Headquarters, Fairfax Virginia

Long Island Center, Atlanta, Georgia Mizner Park Corporate Office, Boca Raton, Florida National Service Industries Headquarters, Atlanta, Georgia Nations Bank Regional Corporate Tower, Sarasota, Florida

One Ridgewood at Westfields, Chantilly, Virginia
Park Forty Plaza, Raleigh, North Carolina
Park Plaza at Shady Grove, Rockville, Maryland
Research Office Center, Rockville, Maryland
St. Joe Corporate Headquarters, Jacksonville, Florida
Two Owings Mills, Corporate Center, Owings Mills, Maryland
Arlington Gateway, 950 Glebe Road, Arlington, Virginia
The Regent, Arlington, Virginia
800 North Glebe, Arlington, Virginia

Andrews Avenue & Sixth Street, Fort Lauderdale, Florida Market Square @Shady Grove, Rockville, Maryland PG&E Headquarters, Rockville, Maryland

Hotel

Marriott Expansion-Hotel, Boca Raton, Florida Wyndham Hotel City Center, Washington, DC Carlyle Hotel, Alexandria, Virginia

Educational Facilities

Forest Knolls Elementary School, Silver Spring, Maryland Washington Christian Academy, Silver Spring, Maryland Fredericksburg Academy, Fredericksburg, Virginia City of Falls Church, School Master Plan "The Urban School" City of Charlotte, NC Urban Ward Community School Urban Retail

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Publications (cont.)
Basler Magazine
"The City Comes To The Suburbs, The
Face of The Suburbs is Changing"
June 2000

Ascent Architectural Precast Gives Mixed-Use A Classic Look

Transforming Suburban Business Districts Ten Principles for Reinventing America's Suburban Business Districts Jacobson Department Store, Boca Raton, Florida Colorado Center Retail, Denver, Colorado Bethesda Row, Bethesda, Maryland Garrison Seaport Retail, Tampa, Florida Brooklyn Junction, Brooklyn, New York Queens West Retail, Queens, New York La Caruna Retail, La Caruna, Spain

COOPER CARRY

Principal

Education

Bachelor of Architecture, 1986 University of Notre Dame

Rome Studies Program, 1984 University of Notre Dame, Rome, Italy

Registration

Georgia, 1990, #7721

Professional Associations

NAIOP, Northern Virginia American Institute of Architects, Northern Virginia

Awards

Northern Virginia NAIOP 2006, Best Interiors, Tenant Space/1-14,999 sq. ft. Cooper Carry's Alexandria, Virginia Office

Northern Virginia/NAIOP 2006, Best Building, Environmentally Responsible/ Green Construction, Award of Merit Cooper Carry's Alexandria, Virginia Office

Stephen M. Smith, AIA

Mr. Smith joined Cooper Carry in 1986. He was named an Associate in 1994, an Associate Director in 2000 and Principal in 2005. As Project Manager and Architect with Cooper Carry, Steve has successfully completed many complex projects of various building types, primarily office, corporate, and mixed-use projects.

Professional Experience with Cooper Carry

Mixed-Use

The Regent- 950 North Glebe, Arlington, Virginia
800/900 North Glebe, Arlington, Virginia
Las Olas Center I, Ft. Lauderdale, Florida
Las Olas Center II, Ft. Lauderdale, Florida
Las Olas City Center, Ft. Lauderdale, Florida
Lindbergh Mixed-Use Building, Atlanta, Georgia
Mayfaire Town Center, Wilmington, North Carolina
Duke Mixed-Use, Orlando, Florida
Progress Energy Downtown Mixed-Use Building, Raleigh, North
Carolina

Office

Market Square One, Rockville, Maryland Creekside Crossing I, Brentwood, Tennessee Creekside Crossing II, Brentwood, Tennessee Three Lakeview Place, Nashville, Tennessee Hampton Green, Atlanta, Georgia One Easton Oval, Columbus, Ohio One Easton Plaza, Columbus, Ohio Parkwood Three, Indianapolis, Indiana Parkwood Four, Indianapolis, Indiana Parkwood Five, Indianapolis, Indiana Parkwood Six, Indianapolis, Indiana Deerfield Crossing, Cincinnati, Ohio Deerfield Crossing II, Cincinnati, Ohio The Atrium at Tuttle Crossing, Columbus, Ohio LCI, Columbus, Ohio Central Park of Lisle, Chicago, Illinois Maryville Centre, St. Louis, Missouri Maryville Centre II, St. Louis, Missouri Central Park and Parking Deck, Atlanta, Georgia Tyson's Center II, Fairfax County, Virginia 2500 Cumberland, Atlanta, Georgia Ashwood 900 and Parking Deck, Atlanta, Georgia Two Owings Mill and Parking Deck, Owings Mill, Maryland U.S.P.S. Office Building, Memphis, Tennessee Pictoria Island, Cincinnati, Ohio Faber Centre, North Charleston, South Carolina Dulles Station A, Herndon, Virginia

Stephen M. Smith, AIA Page 2

Office (cont.)

Dulles Station B, Herndon, Virginia Dulles Station D, Herndon, Virginia

Corporate Facilities

Lipson Alport Glass and Associates, Cincinnati, Ohio Barnett Office Building 100, Jacksonville, Florida Barnett Office Building 200, Jacksonville, Florida Barnett Office Building 300, Jacksonville, Florida Barnett Office Building 700, Jacksonville, Florida Barnett Bank Corporate Campus Parking Deck, Jacksonville, Barnett Bank Conference/Cafeteria, Jacksonville, Florida

Hotel

Norfolk Waterside Marriott & Conference Center, Norfolk, Virginia St. Louis Marriott and Parking Deck, St. Louis, Missouri Gwinnett Marriott Prefunction Addition, Duluth, Georgia

Retail

Fashion Mall Renovation and Expansion, Indianapolis, Indiana NikeTown, Atlanta, Georgia

Educational

Alton C. Crews Middle School, Lawrenceville, Georgia SOF Language Learning Center, Ft. Bragg, North Carolina Barnett Daycare Center, Jacksonville, Florida Rivercliff Daycare Center & Fellowship Hall, Atlanta, Georgia

Residential

The Spectrum, Falls Church, Virginia

COOPER CARRY

Associate

Education

Master of Architecture, 1999
Washington Alexandria Architecture
Consortium
Virginia Polytechnic Institute & State
University

Bachelor of Architecture, 1993 Virginia Polytechnic Institute & State University

Registration

Virginia, 2004

Accreditation

LEED Accredited Professional, 2006

Professional Associations

American Institute of Architects Northern Virginia Chapter US Green Building Council CREW, Washington DC

Awards

Masonry Institute Design Award Building #3, Bethesda, MD Jenning's Parcel, Bethesda, MD

Seminars

Practice Green Symposium BURSI Roofing Bentley - Microstation 95

Independent Work

784 sf addition to Single-Family House 3,000 sf Single-Family Custom House Renovation for a Day Care Center

Kathryn Kruhm Peterschmidt, AIA

Ms. Peterschmidt has lived in several states including California, New York and Maine. She moved to Virginia to study architecture and has remained in the Washington, D.C., area to pursue her career in architecture.

Utilizing her computer graphics and technical skills, Ms.

Peterschmidt first worked for Sanford M. Nelson, where her primary responsibilities were computer graphics, brochure layouts and production work for community presentations for the Silver Triangle project in Silver Spring, Maryland.

Since joining Cooper Carry in 1995, Ms. Peterschmidt has been a vital team member involved in every phase of the design process for master planning, mixed use, retail, entertainment retail, office, residential and parking garage projects.

Ms. Peterschmidt most recently served as Project Architect for The Regent – a 12 story pre-cast and curtainwall office building with retail, streetscape and below-grade parking in Arlington, Virginia. Her responsibilities at Cooper Carry have also included: RFP and Site Plan documentation coordination and presentations, computer graphics, 3D modeling, computer management, consultant coordination, document production (all phases) and construction administration.

Professional Experience with Cooper Carry

Master Planning

Santa Cruz, Venezuela and Auyare, Venezuela Town and Country Master Plan, San Jose, California Kravis Place Master Plan: The Downtown/Uptown Redevelopment Project, West Palm Beach, Florida

Urban Town Centers/Mixed Use

Royal Palm Plaza, Boca Raton, Florida
Palmetto Park, Boca Raton, Florida
Crystal City, Arlington, Virginia
The Village at Shirlington, Arlington, Virginia
Queen's West, Queens, New York
One North Clematis Street, West Palm Beach, Florida
La Coruna Retail Center, La Coruna, Spain
Colorado Center, Denver, Colorado
Bethesda Retail District, Bethesda, Maryland

Residential

The Preston Condominiums & Townhomes, Alexandria, Virginia The Renaissance, Sarasota, Florida

Kathryn Elizabeth Kruhm Peterschmidt Page 2

Commercial Office

101 Clematis Street, West Palm Beach, Florida Colorado Center Office Building, Denver, Colorado Jenning's Parcel, Office and Retail Building, Bethesda, Maryland The Regent, 950 N. Glebe, Arlington, Virginia

Retail/Entertainment Retail

Channelside at Garrison Seaport, Tampa, Florida Building #6 Retail Façade Renovation, Bethesda, Maryland Colorado Center, Retail & Entertainment Retail, Denver, Colorado Building #3, Bethesda, Maryland Jacobson's, Boca Raton, Florida

COOPER CARRY

Associate

Education

Master of Architecture with Minor in Structural Engineering, 1999 University of Texas at Austin

Master of Science in Architecture, 1993 University of Virginia

Registration

Florida, 2001

Associations

American Institute of Architects
AIA Committee on the Environment
U.S. Green Building Council
Nominated Buckhead Business Association,
Leadership Development Program

Accreditation

LEED Accredited Professional, USGBC, 2003 NCARB, 2001

Awards

Northern Virginia/NAIOP 2006, Best Building, Environmentally Responsible/ Green Construction, Award of Merit Cooper Carry's Alexandria, Virginia Office

27th Annual Source Award Cooper Lighting Broward Mall Renovation

Superior Achievement in Design & Imaging (SADI) Award Houston Galleria Expansion

Merit Certificate 29th International Design & Development Awards

Houston Galleria Renovation

Community Service

DeKalb Habitat for Humanity Construction Committee Dallas Area Habitat for Humanity

Lauren Perry Ford, AIA, LEED

Ms. Ford was born in Washington, D.C., and grew up in Reston, Virginia. She received her Bachelors Degree from the University of Virginia where her studies focused on housing and urban development. She received her Masters of Architecture at the University of Texas at Austin. Her graduate studies concentrated on Sustainable Design and Structural Engineering.

Prior to joining Cooper Carry, Ms. Ford worked for DC Habitat for Humanity where she designed and built affordable housing; directed volunteers in construction; and helped develop the affiliate's first GreenHome.

In seven years of experience with Cooper Carry, Ms. Ford has led and participated in numerous Retail, Mixed-Use, and Residential projects including: Houston Galleria Renovation & Expansion, Houston, Texas; Broward Mall Renovation, Plantation, Florida; Mayfaire Town Center, Wilmington, North Carolina; and Mazza Gallerie Renovation, Washington, D.C. Ms. Ford is an active member of the AIA Committee on the Environment and a LEED Accredited Professional. She has been instrumental in advancing sustainable design at Cooper Carry.

Professional Experience with Cooper Carry

Sustainability

625 N. Washington St., Cooper Carry Office, Alexandria, Virginia

Retail

Mazza Gallerie, Washington, D.C. Broward Mall Renovation, Plantation, Florida Houston Galleria Expansion, Houston, Texas Houston Galleria Renovation, Houston, Texas

Mixed-Use

Mayfaire Town Center, Wilmington, North Carolina The Aramore Phase III, Atlanta, Georgia Glenwood Avenue Retail, Atlanta, Georgia Historic Westside Village, Atlanta, Georgia The Madison, Alexandria, Virginia

Residential

Park Tower Condominiums, Washington, D.C.

Professional Experience with Other Firms

Alexander + Associates Architects, 1997-1999, Austin, Texas DC Habitat For Humanity, 1993-1996, Washington, D.C.

COOPER CARRY

Interiors Project Manager

Education

Bachelor of Fine Arts, Interior Design 1974 Virginia Commonwealth University

Registration

NCIDQ Certified # 007983, 1989

Professional Associations

IIDA

Council for Interior Design Accreditation

Awards

Northern Virginia NAIOP 2006, Best Interiors, Tenant Space/1-14,999 sq. ft. Cooper Carry's Alexandria, Virginia Office

Northern Virginia/NAIOP 2006, Best Building, Environmentally Responsible/ Green Construction, Award of Merit Cooper Carry's Alexandria, Virginia Office

Special Recognition from Verizon Communications for Legal Spaces

Special Recognition from Bell Atlantic for Collocation Work

Al Gore Silver Hammer Award for Reinventing Government

Defense Logistics Agency Numerous Performance awards

Defense Logistics Agency & Defense Contract Audit Agency - Numerous customer service awards

Seminars

George Washington University - FAR Part 15, 1997

George Washington University - Best Value Source Selection, 1994

George Washington University - Claims, Changes & Disputes, 1994

Karen R. Trimbach, IIDA

Ms. Trimbach grew up in the Northern Virginia area, receiving her Bachelor of Fine Arts in Interior Design from Virginia Commonwealth University. Her studies concentrated on commercial practice and architectural systems.

Prior to joining Cooper Carry, Ms. Trimbach worked in four other architectural firms in the Northern Virginia area and spent nine years in Federal Service as an interior designer.

Since joining Cooper Carry, Ms. Trimbach has worked collaboratively with Project Designers as Project Manager on several base-building projects and on the construction of the new Cooper Carry Alexandria office space.

Professional Experience with Cooper Carry

Office and Corporate

625 N. Washington Street/Cooper Carry Office, Alexandria, Virginia

Alexandria Towers, Alexandria, Virginia Dulles Station Building A, Herndon, Virginia Dulles Station Office Building D, Herndon, Virginia 950 North Glebe, Arlington, Virginia Kimley Horn, Raleigh, North Carolina

Professional Experience with Other Firms

Office and Corporate

Lockheed Martin, Crystal City, Virginia
Cotton & Company LCC, Alexandria, Virginia
Independent Insurance Agents and Brokers Association, Alexandria,
Virginia

Chasen's Business Interiors, Alexandria, Virginia

Verizon Communications, North Courthouse Road Headquarters, Arlington, Virginia

Wisnewski Blair & Associates, Alexandria, Virginia

Tavern Square, Alexandria, Virginia Fishbowl, Alexandria, Virginia

Carr America, Canal Center, Alexandria, Virginia

Government

Dulles South Community & Recreation Center, Loudoun County, Virginia

Secret Service JJ Rowley Training Campus, Beltsville, Maryland Claude Moore Recreation Center, Loudoun, Virginia Building 172, Washington Navy Yard

DLA Headquarters Complex, Fort Belvoir, Virginia

Karen R. Trimbach, IIDA Page 2

Seminars (cont.)

George Washington University- Operating Practices in Contract Management, 1994

Center for Creative Leadership - Leadership Development Program, 1996

Simmons Graduate School of Management -Program for Developing Managers, 30 day MBA Immersion 1996

U.S. Green Building Council- LEED CN Technical Review 2002

U.S. Green Building Council- LEED CI Technical Review 2005

Retail

Solar Planet, Alexandria, Virginia Pendleton Woolen Mills, Alexandria, Virginia

Educational

NVCC, CN & CT Buildings, Annandale, Virginia (Northern Virginia Community College) Social Security Administration, Woodlawn Campus, Baltimore, Maryland

COOPER CARRY

Project Manager

Education

Bachelor of Architecture with Honors, 1989, Pratt Institute School of Architecture, Brooklyn, New York

Associate of Applied Science, 1986 Suffolk Community College, Selden, New York

Accreditation

U.S. Green Building Council, LEED AP 2.0

Community

HOA Officer 2002-04

Joseph Shelhorse

With experience in both interior design and base building, Mr. Shelhorse joined Cooper Carry at a 20-year juncture in his career. Based primarily in Washington, D.C., Mr. Shelhorse has completed projects domestically and overseas. In high demand throughout the studios, Mr. Shelhorse brings project design and project management experience, as well as multiple interior projects, including a White House West Wing renovation.

A native of New York, Mr. Shelhorse has a proven track record of guiding projects from initial design through construction administration. Mr. Shelhorse brings a wealth of experience in the design, documentation, and management of a wide range of building types, including, institutional, corporate, hospitality and residential projects. Mr. Shelhorse is also a skilled quality assurance, quality control review technician.

Prior to joining Cooper Carry in 2006, Mr. Shelhorse worked as a project manager, project architect and architectural interior designer at the Washington, D.C., offices of Skidmore, Owings & Merrill; Hellmuth, Obata + Kassabaum, P.C.; HNTB; and ForrestPerkins. Mr. Shelhorse designed, documented, and coordinated both new and renovation projects in the institutional commercial and hospitality disciplines.

Professional Experience

Institutional

White House West Wing, Interior Design/Build Renovation, Washington, D.C.

Pentagon/Department of Defense Phoenix Project, Base Building Historic Reconstruction, Washington, D.C.

Pentagon/Department of Defense Phoenix Project, Interior Tenant Reconstruction, Washington, D.C.

Mary Switzer Building GSA Modernization, Interior & Base Building Design, Washington, D.C.

Russell Senate Office Building, Base Building Renovation/Addition, Washington, D.C.

Department of Health & Human Services/GSA, 30,000 sq. ft. Auditorium, Interior & Base Building Design, Washington, D.C. Department of Health & Human Services/GSA, 20,000 sq. ft. Tenant Fit-Up, Interior Design, Washington, D.C.

Department of Health & Human Services/GSA, Public Lobby Renovation, Interior & Base Building Design, Washington, D.C. Department of Health & Human Services/GSA, 10,000 sq. ft. of conference rooms, Interior & Base Building Design, Washington, D.C.

Joseph Shelhorse Page 2

Office and Corporate

Regions Financial Corporation Consolidation project, Interior & Base Building, Birmingham, Alabama

1225 I Street Lobby Renovation/Akridge, Interior & Base Building, Washington, D.C.

Sun Microsystems Field Offices, Interior & Base Building Design, Various Locations

Federal National Mortgage Association Trading Floor, Interior & Base Building Design, Reston, Virginia, and Washington, D.C.

TRW Cafeteria Renovation & Consolidation Project, Interior & Base Building Design, Fairfax, Virginia

475 School Street, Trammell Crow Company Shell and Core Renovation Project, Interior & Base Building Design, Washington, D.C.

Nortel Networks Tenant User Fit-up, Interior & Base Building Design, Billerica, Massachusetts

Hospitality

Harbor Station, 224-key Marriott Flag Resort Hotel, Dumfries, Virginia

Westin Harbour Castle, 595-key Hotel Interior Renovation, Toronto, Ontario

Westin Harbour Castle Lobby Interior Renovation, Toronto, Ontario Westin Harbour Castle ADA Public Toilet Interiors Project, Toronto, Ontario

Marriott Renaissance Town Square, 229-key Interiors & Base Building Design, Las Vegas, Nevada

Mixed Use

600 14th Street Garfinkels/Carr Developments office and retail, Interior & Base Building Design, Washington, D.C.

Retail

Eton Department Store Center above Transit Terminal, Interior & Base Building Design, Tsam Shui Po Kowloon, Hong Kong Cellular One Store, Interior & Base Building Deisgn, Worthington, Ohio

Kuala Lumpur City Centre Full-Service Retail and IMAX Theatre, Interior & Base Building Design, Kuala Lumpur, Malaysia

Educational

Bladensburg High School, Prince George's County Board of Education, Base Building, Bladensburg, Maryland

ADA Survey

Glenborough Realty Trust, Full ADA Survey, Interior & Base Building Design Rockville Maryland